

PÖYRY PLC - 8 FEBRUARY 2017

Financial Statement Release January-December 2016



Pöyry PLC Financial Statement Release 1 January–31 December 2016

Further operational improvement

Key figures for October–December 2016

(Figures in brackets, unless otherwise stated, refer to the same period of the previous year.)

- Adjusted operating result increased to EUR 4.3 (2.7) million. Operating result was EUR -2.9 (0.1) million.
- Net sales were EUR 130.5 (144.5) million.
- Order intake increased compared to the corresponding period in the previous year.

Key figures for January–December 2016

- Adjusted operating result decreased to EUR 5.8 (9.4) million. It improved in the Management Consulting Business Group, but declined in the other business lines. Operating result was EUR -8.1 (4.0) million.
- Net sales were EUR 529.6 (575.3) million. They remained stable in the Management Consulting Business Group but decreased in the other business lines.
- The Group's order stock was EUR 442.5 (465.5) million.

Pöyry Group	10-12/ 2016	10-12/ 2015	Change, %	1-12/ 2016	1-12/ 2015	Change, %
Order stock at the end of period, EUR million	442.5	465.5	-4.9	442.5	465.5	-4.9
Net sales total, EUR million	130.5	144.5	-9.7	529.6	575.3	-7.9
Operating result, EUR million	-2.9	0.1	n.a.	-8.1	4.0	n.a.
Operating margin, %	-2.2	0.1		-1.5	0.7	
Adjusted operating result, EUR million	4.3	2.7	57.9	5.8	9.4	-38.0
Adjusted operating margin, %	3.3	1.9		1.1	1.6	
Result before taxes, EUR million	-4.0	-0.9	n.a.	-10.6	6.0	n.a.
Earnings per share, basic, EUR	-0.09	0.00	n.a.	-0.24	0.09	n.a.
Earnings per share, diluted, EUR	-0.09	0.00	n.a.	-0.24	0.09	n.a.
Earnings per share, adjusted, EUR	0.03	0.04	-27.7	-0.01	0.18	n.a.
Gearing, %				27.0	3.6	
Return on investment, %				-3.2	6.1	
Average number of personnel, full time equivalents (FTE)				4,839	5,029	-3.8

All figures and sums have been rounded off from the exact figures, which may lead to minor discrepancies upon addition or subtraction.

Financial outlook for 2017

The Group's adjusted operating result is estimated to improve.

Martin à Porta, President and CEO:

"Our adjusted operating result increased compared to the same quarter in 2015, showing continued improvement in our operational business. Adjusted operating margin increased in the Energy and Management Consulting Business Groups, remained on a solid level in the Industry Business Group and declined in Regional Operations. Accordingly operating cash flow of the quarter excluding taxes improved compared to the corresponding period in the previous year. We also saw an increase in our order stock as an outcome from a more client focussed organisation.

There has been strong operational improvement in the organisation. Employee engagement has increased, resulting in better motivation and energy in our teams. I am also happy that we have been able to recruit some new key employees to different levels of our organisation. Together with the good progress on our new business management system, which better equips our employees, this will lead to increased margins in our projects. There are also encouraging signs that our new offerings in the areas of bioenergy, health and safety and operational excellence are getting a good response from the market. All in all our sales efforts have resulted in better prospects and opportunities in the market. We believe we can materialise a number of these in order intake in the next few months."

Market outlook 2017

Uneven economic developments among the major economies are expected to continue in 2017. The growth in the Eurozone has been modest. There are indications of market recovery, but high unemployment may weaken consumer demand and slow down the improving economic growth. Despite some signs of an economic recovery in Brazil, the market situation is still tight. At the same time, growth in the U.S. and in the majority of Asian countries remains positive, fuelled by stronger domestic demand.

For the businesses relevant to Pöyry, the sector specific outlook remains mixed. In the forest product industry sectors, such as packaging and tissue, the outlook is good, whereas in the graphic paper industry the demand continues to decline. The energy market is facing structural changes in Europe.

Group financial performance

EUR million	10-12/ 2016	10-12/ 2015	Change, %	1-12/ 2016	1-12/ 2015	Change, %
Net sales						
Energy	33.4	37.3	-10.6	130.2	150.5	-13.5
Industry	11.8	15.6	-23.9	50.0	53.7	-6.9
Regional Operations	69.2	74.7	-7.4	285.7	305.5	-6.5
Management Consulting	16.1	17.2	-6.5	64.1	66.2	-3.1
Unallocated	-0.1	-0.4		-0.5	-0.6	
Total	130.5	144.5	-9.7	529.6	575.3	-7.9
Operating result						
Energy	2.8	3.0	-4.9	4.6	5.9	-21.2
Industry	0.7	1.7	-57.6	4.6	4.9	-5.3
Regional Operations	-4.8	-0.3	n.a.	-9.8	-2.3	n.a.
Management Consulting	1.2	1.1	10.3	3.9	4.4	-10.5
Unallocated	-2.9	-5.4		-11.5	-8.9	
Total	-2.9	0.1	n.a.	-8.1	4.0	n.a.
Operating margin, %						
Energy	8.4	7.9		3.6	3.9	
Industry	5.9	10.6		9.3	9.1	
Regional Operations	-6.9	-0.3		-3.4	-0.7	
Management Consulting	7.6	6.5		6.1	6.6	
Total	-2.2	0.1		-1.5	0.7	
Adjusted operating result						
Energy	2.9	3.0	-1.9	5.2	6.1	-13.4
Industry	0.7	1.7	-57.6	4.4	4.9	-10.4
Regional Operations	1.6	1.9	-17.2	1.4	1.8	-22.9
Management Consulting	1.5	1.1	32.2	4.7	4.4	7.7
Unallocated	-2.3	-4.9		-9.9	-7.8	
Total	4.3	2.7	57.9	5.8	9.4	-38.0
Adjusted operating margin, %						
Energy	8.7	7.9		4.0	4.0	
Industry	5.9	10.6		8.8	9.1	
Regional Operations	2.2	2.5		0.5	0.6	
Management Consulting	9.1	6.5		7.4	6.6	
Total	3.3	1.9		1.1	1.6	

In order to increase transparency in comparing performance from one period to another Pöyry discloses from 2016 onwards an adjusted operating result. The adjusted items are not related to the business operations of the reporting period and include mainly restructuring and labour claim expenses, gains / losses related to divestments and profits / losses related to projects from the former Urban Business Group or projects which were finalised over two years ago.

Financial performance in October–December 2016

Order intake increased compared to the corresponding quarter in the previous year. It remained stable in Regional Operations and increased in the other business lines.

Net sales were EUR 130.5 (144.5) million. The figure decreased in all business lines as some major projects were finalised in the beginning of the year.

The adjusted operating result increased to EUR 4.3 (2.7) million. It improved in the Management Consulting Business Group and remained stable in the Energy Business Group, but declined in the other business lines. The adjusted items of EUR 7.2 (2.6) million consist mainly of restructuring expenses, labour claims customary in one of the Group's country operations, as well as losses recognised on projects which originate from the former Urban Business Group or were finalised over two years ago. In 2015 the adjusted items mainly included losses recognised on projects originating from the former Urban Business Group, restructuring expenses and expenses related to on-going arbitration proceedings concerning a large project in Brazil that was completed in 2013, labour claims customary in one of the Group's country operations as well as costs associated to the CEO succession. The operating result for the period was EUR -2.9 (0.1) million.

Financial performance in January–December 2016

The Group's order stock remained stable compared to the previous year and was EUR 442.5 (465.5) million. It remained stable in the Industry Business Group and Regional Operations, but decreased in the other business lines.

Order stock was EUR 152.5 million in the Energy Business Group (34% of the total order stock), EUR 37.1 million in the Industry Business Group (8%), EUR 238.7 million in Regional Operations (54%) and EUR 14.3 million in the Management Consulting Business Group (3%).

Net sales were EUR 529.6 (575.3) million. The figure remained stable in the Management Consulting Business Group but decreased in the other business lines.

The adjusted operating result decreased to EUR 5.8 (9.4) million. It increased in the Management Consulting Business Group and remained solid in the Industry Business Group, but decreased in the other business lines. The adjusted items of EUR 13.9 (5.4) million consist mainly of restructuring expenses, labour claims customary in one of the Group's country operations, as well as losses recognised on projects which originate from the former Urban Business Group or were finalised over two years ago. In 2015 the adjusted items mainly included project losses recognised on projects originating from the former Urban Business Group, expenses related to on-going arbitration proceedings concerning a large project in Brazil that was completed in 2013, restructuring expenses, labour claims customary in one of the Group's country operations as well as costs associated to the CEO succession. The operating result was EUR -8.1 (4.0) million.

Key project and contract wins published during the quarter

Customer	Assignment	Business line
Generadora Fénix, Mexico	Pre-feasibility study assignment related to a future hydropower development in Mexico	Energy
PT Bhumi Jati Power, Indonesia	A technical consulting services assignment for Tanjung Jati B Units 5 & 6, a 2 x 1,000 MW coal-fired power plant project in Central Java	Energy
Lujatalo Oy, Finland	A structural engineering assignment for the Perhelä Urban Centre, to be built in Järvenpää, Finland	Regional Operations
City of Tampere, Finland	Implementation of the Tampere light rail project with YIT and VR Track. The project will be implemented using the alliance model, with YIT, VR Track and Pöyry providing the service ordered by the City of Tampere.	Regional Operations
BillerudKorsnäs, Sweden	Detailed mill engineering services assignment for the new board machine project in production site in Gruvön, Sweden	Industry
Verbund Hydro Power GmbH, Austria	An assignment for a wide range of engineering and project management services for the Untere Tuxbachüberleitung hydropower project to be constructed in the Tyrolean Zillertal, Austria	Regional Operations

Group financial result, financing and investments

The net financial items amounted to EUR -3.1 (1.4) million. The comparative figure includes a gain from sale of shares in associated companies totalling EUR 5 million.

The result before taxes totalled EUR -10.6 (6.0) million.

Income taxes were EUR -2.2 (0.1) million.

The net result for the period amounted to EUR -12.8 (6.0) million, of which EUR -12.5 million was attributable to equity holders of the parent company and EUR -0.3 million to non-controlling interests.

Diluted earnings per share were EUR -0.24 (0.09).

The consolidated balance sheet amounted to EUR 421.8 (449.9) million. Total equity at the end of the reporting period amounted to EUR 118.3 (129.3) million. Total equity attributable to equity holders of the parent company was EUR 116.9 (127.6) million, or EUR 1.96 (2.14) per share. In November 2015, Pöyry issued EUR 30 million hybrid capital securities, which are treated as equity in the consolidated financial statements. The capital securities have no maturity date, but the company has the right to redeem them after four years from the issue date upon certain conditions.

Return on equity (ROE) amounted to -10.6 (5.9) per cent. Return on investment (ROI) was -3.2 (6.1) per cent.

Group cash and cash equivalents and other liquid assets amounted to EUR 49.3 (70.6) million at the end of the reporting period. In addition to these, the Group had available credit facilities amounting to EUR 61.1 million. The amount of issued Commercial Papers was EUR 48.7 million.

Pöyry has signed with its core banks and Finnish financial institutions an extension of its term loan and revolving credit facility arrangements until June 2019. The facilities are subject to covenants relating to Pöyry's financial performance and solidity.

Net cash flow from operating activities in the reporting period amounted to EUR -17.7 (0.3) million, representing EUR -0.30 per share. In 2016 net cash flow from operating activities resulted mainly from EUR 17.1 million cash outflow related to a change in working capital, including, amongst others, an advance payment for a three years' software lease agreement of EUR 5.0 million in the first quarter and on the other hand excluding significant advance payments from clients. Net cash flow before financing activities amounted to EUR -22.0 (7.6) million. Net debt at the end of the reporting period was EUR 32.0 (4.7) million. Gearing was 27.0 (3.6) per cent. The equity ratio was 32.5 (34.1) per cent.

During the reporting period, the Group's capital expenditures totalled EUR 5.1 (6.9) million.

Calculation principles and key figures are presented on the Key figures page of this financial statement release.

Personnel

Employee figures are reported in full time equivalents (FTEs).

Personnel (FTE) by Business Line, at the end of the period	1-12/ 2016	1-12/ 2015	Change, %
Energy	1,079	1,151	-6
Industry	452	470	-4
Regional Operations	2,541	2,816	-10
Management Consulting	353	351	1
Unallocated	150	164	-9
Personnel total	4,574	4,952	-8

Personnel (FTE) by geographic area, at the end of the period	1-12/ 2016	1-12/ 2015	Change, %
Nordic countries	1,817	1,897	-4
Other Europe	1,561	1,597	-2
Asia	614	689	-11
North America	164	155	5
South America	416	613	-32
Other areas	2	1	n.a.
Personnel total	4,574	4,952	-8

Personnel structure

The Group had an average of 4,839 (5,029) employees (FTEs), which was 3.8 per cent less than in the previous year. The number of personnel (FTEs) at the end of the period was 4,574 (4,952). At the end of the reporting period, total number of employees was 5,387 (5,752).

Performance share plan 2014–2016

A separate Company Announcement was issued on 29 February 2016 regarding share-based incentive plan for the Pöyry Group's key personnel. More information on the performance share plans are available on the company's website at www.poyry.com.

Personnel expenses

EUR million	1-12/ 2016	1-12/ 2015	Change, %
Wages and salaries	281.0	292.0	-4
Bonuses	7.3	8.6	-15
Share-based expenses	-	0.5	n.a.
Social expenses	62.8	65.4	-4
Personnel total	351.1	366.6	-4

Significant short-term risks and uncertainties

Economic and political uncertainty continues and the risk of recession persists, particularly in the European market. These circumstances may adversely influence Pöyry's clients' ability to arrange project financing and make investment decisions. More generally, this can slow down the overall business activity and hence impact Pöyry's net sales and profitability.

The economic and political crisis in Brazil has a significant impact on the market, including the sectors where Pöyry operates. This has caused Pöyry to downsize its operations to correspond to the market situation. If the Brazilian economic and political crisis continues, Pöyry may be required to take further measures to adapt to this situation.

Part of Pöyry's business comes from municipal and other public sector clients. The high level of indebtedness of various economies has led the EU and an increasing number of governments to decide on austerity and cost-reduction measures. This may have a negative effect on infrastructure investments and consequently could affect services provided by Pöyry.

As part of the project business, there are occasionally projects facing particular challenges and risks in the context of their execution. In some of these projects, the respective subsidiary companies are involved in disputes and litigations where the outcome and timing of the resolutions are uncertain and could differ from the management's current assessment. There is a distinct management focus on resolving these issues and their evolution is regularly reviewed and assessed in line with the company's risk assessment processes. In relation to the project contract, which expired in the fourth quarter of 2015, the respective Pöyry subsidiary company has started arbitration proceedings against the client. It is too early to assess the outcome of the proceedings. Concerning the project contract terminated by the client in the first quarter of 2016, Pöyry and the client have made a final agreement and all liabilities have been settled. The projects in question are from the former Urban Business Group.

Part of Pöyry's net sales originates from emerging and developing countries, some of which face political and economic challenges. There is a risk that corresponding payment of invoices may be delayed excessively or that the Pöyry Group may experience credit losses. To manage this risk, the company maintains systematic processes for the follow-up and active collection of receivables.

The most relevant risks that relate to Pöyry's business are presented in more detail on the company's website at www.poyry.com.

Change in financial reporting practices

Pöyry PLC will change its financial reporting practices as of 1 January 2017. Pöyry PLC will publish half year and annual financial reports and will no longer publish interim reports for the first three and nine months of the year. Pöyry will publish its full year market outlook and financial forecast in the half year financial report and financial statement release.

Pöyry PLC will publish the following financial information in 2017:

- Financial statements 2016: Thursday 16 February 2017
- Half year financial report January-June 2017: Friday 4 August 2017

New disclosure procedure in publishing financial outlook

Pöyry has updated its disclosure procedures in line with the applicable Finnish Securities Act. Hence, from 2016 onwards Pöyry will publish its full year market outlook and financial forecast in its interim and half year financial reports and financial

statement release. Earlier, Pöyry published its full year market outlook and financial forecast only in its financial statement release.

Events after the reporting period

As part of its improved client focus, Pöyry concentrates its globally-focused competences and process know-how in Pulp, Paper & Board, Chemicals & Biorefining and Mining & Metals in one global Industry organisation. This enables us to develop smart solutions and new innovations in connected teams, addressing global megatrends such as bioeconomy, efficiency and digitalisation.

Pöyry is reinforcing its project implementation approach and global delivery model in project management, health and safety, engineering and construction management by bringing together its industry-related operations in Brazil, Finland and Germany from Regional Operations to the Industry Business Group.

Pöyry's financial reporting will continue to be based on the following four reporting segments: Management Consulting Business Group; Industry Business Group; Energy Business Group; and Regional Operations. Restated figures will be published before the 4 August 2017 publication of the half year financial report January - June 2017.

Business Lines

At the beginning of 2015 and 2016 as well as in August 2016, minor organisational alignments were executed between the business lines. These changes do not have any material impact to the reporting segments. The comparative figures have been adjusted accordingly.

Energy Business Group

The Energy Business Group provides technical consulting, engineering, supervision and project management services within the areas of hydro power, thermal power, nuclear power, renewables and transmission & distribution. We help clients to effectively manage their assets throughout the entire business life-cycle underpinned by in-depth sector knowledge. We deliver both new build and rehabilitation projects, as well as services relating to existing assets.

	10-12/ 2016	10-12/ 2015	Change, %	1-12/ 2016	1-12/ 2015	Change, %
Order stock, EUR million, at the end of the period	152.5	175.1	-12.9	152.5	175.1	-12.9
Sales, EUR million	33.4	37.3	-10.6	130.2	150.5	-13.5
Operating result, EUR million	2.8	3.0	-4.9	4.6	5.9	-21.2
Operating margin, %	8.4	7.9		3.6	3.9	
Adjusted operating result, EUR million	2.9	3.0	-1.9	5.2	6.1	-13.4
Adjusted operating result, % of net sales	8.7	7.9		4.0	4.0	
Personnel at the end of period	1,079	1,151	-6.3	1,079	1,151	-6.3

October–December 2016

Order intake increased from the previous year mainly due to larger orders in Asia and Central Europe.

Net sales declined by 10.6 per cent to EUR 33.4 (37.3) million. They particularly decreased in the Middle East and in the Philippines where a larger project was in the execution phase in 2015.

The adjusted operating result remained stable at EUR 2.9 (3.0) million. Adjusted items include mainly expenses related to the streamlining of operations in Northern Europe and in the Middle East. The operating result was EUR 2.8 (3.0) million.

January–December 2016

Order stock was EUR 152.5 (175.1) million. The decrease was mainly due to lower order intake in the Middle East and a larger order in the Philippines, which was included in the order stock in the comparable period in 2015.

Net sales declined by 13.5 per cent to EUR 130.2 (150.5) million.

The adjusted operating result decreased to EUR 5.2 (6.1) million. Adjusted items include mainly restructuring expenses related to the streamlining of operations in Northern Europe and in the Middle East. The operating result was EUR 4.6 (5.9) million.

Industry Business Group

The Industry Business Group provides technical consulting, engineering, project management and implementation services to clients in the areas of process industries and across the entire investment life-cycle. Focus sectors extend from pulp & paper to chemicals & biorefining. We deliver solutions for complex new investment projects and rebuilds of existing plants.

	10-12/ 2016	10-12/ 2015	Change, %	1-12/ 2016	1-12/ 2015	Change, %
Order stock, EUR million, at the end of the period	37.1	37.2	-0.3	37.1	37.2	-0.3
Sales, EUR million	11.8	15.6	-23.9	50.0	53.7	-6.9
Operating result, EUR million	0.7	1.7	-57.6	4.6	4.9	-5.3
Operating margin, %	5.9	10.6		9.3	9.1	
Adjusted operating result, EUR million	0.7	1.7	-57.6	4.4	4.9	-10.4
Adjusted operating result, % of net sales	5.9	10.6		8.8	9.1	
Personnel at the end of period	452	470	-3.9	452	470	-3.9

October–December 2016

Order intake increased from the previous year reflecting the recovery especially in the pulp and paper business.

Net sales declined by 23.9 per cent to EUR 11.8 (15.6) million as major projects in Northern and Central Europe were finalised during the second and third quarter of the year and due to unfavourable development in Asia.

The operating result declined to EUR 0.7 (1.7) million partly due to decrease in net sales.

January–December 2016

Order stock remained stable year-on-year and was EUR 37.1 (37.2) million.

Net sales declined to EUR 50.0 (53.7) million.

The adjusted operating result declined to EUR 4.4 (4.9) million especially due to lower workload during the last quarter of the year. The operating result decreased to EUR 4.6 (4.9) million.

Regional Operations

Regional Operations serve clients with a broad range of services covering engineering and technical advisory, delivered across the energy, industry, transportation, real estate and water sectors and supported by environmental services. Pöyry's experts have profound local market knowledge, underpinned by global competence. Our extensive local office network is located within easy reach of client's operations.

	10-12/ 2016	10-12/ 2015	Change, %	1-12/ 2016	1-12/ 2015	Change, %
Order stock, EUR million, at the end of the period	238.7	236.9	0.7	238.7	236.9	0.7
Sales, EUR million	69.2	74.7	-7.4	285.7	305.5	-6.5
Operating result, EUR million	-4.8	-0.3	n.a.	-9.8	-2.3	n.a.
Operating margin, %	-6.9	-0.3		-3.4	-0.7	
Adjusted operating result, EUR million	1.6	1.9	-17.2	1.4	1.8	-22.9
Adjusted operating result, % of net sales	2.2	2.5		0.5	0.6	
Personnel at the end of period	2,541	2,816	-9.8	2,541	2,816	-9.8

October–December 2016

Order intake remained stable compared to the previous year. It increased in Central Europe and remained stable in Northern Europe. It decreased in the other regions.

Net sales declined to EUR 69.2 (74.7) million. They increased in North America and remained stable in Northern Europe, but declined in the other regions.

The adjusted operating result decreased to EUR 1.6 (1.9) million. The figure increased in North America, but decreased in the other regions. The adjusted items in 2016 consist mainly of restructuring expenses, losses recognised on projects which originate from the former Urban Business Group or were finalised over two years ago, as well as labour claims customary in one of the Group's country operations. In 2015 the adjusted items included mainly losses recognised on projects originating from the former Urban Business Group, expenses related to on-going arbitration proceedings concerning a large project in

Brazil that was completed in 2013, restructuring expenses as well as labour claims customary in one of the Group's country operations. The operating result was EUR -4.8 (-0.3) million.

January–December 2016

Order stock was EUR 238.7 (236.9) million. It increased in Northern and Central Europe, but decreased in the other regions.

Net sales decreased by 6.5 per cent to EUR 285.7 (305.5) million. They increased in North America, remained stable in Northern Europe, but declined across other regions.

The adjusted operating result decreased to EUR 1.4 (1.8) million. The figure improved in Northern Europe and North America, but declined in Latin America and Central Europe where the unexpected losses recognised in the first quarter 2016 and continued underperformance in Switzerland had a negative impact on the result. The adjusted items in 2016 include mainly restructuring expenses, losses recognised on projects which originate from the former Urban Business Group or were finalised over two years ago, as well as labour claims customary in one of the Group's country operations. In 2015 the adjusted items included mainly losses recognised on projects originating from the former Urban Business Group, expenses related to on-going arbitration proceedings concerning a large project in Brazil, that was completed in 2013, restructuring expenses as well as labour claims customary in one of the Group's country operations. The operating result was EUR -9.8 (-2.3) million.

Management Consulting Business Group

The Management Consulting Business Group provides strategic advisory services to the world's capital and resource intensive industries. Our expertise is based on market-led insights and quantitative models, as well as a profound understanding of sector specific strategies and technologies.

	10-12/ 2016	10-12/ 2015	Change, %	1-12/ 2016	1-12/ 2015	Change, %
Order stock, EUR million, at the end of the period	14.3	16.2	-11.6	14.3	16.2	-11.6
Sales, EUR million	16.1	17.2	-6.5	64.1	66.2	-3.1
Operating result, EUR million	1.2	1.1	10.3	3.9	4.4	-10.5
Operating margin, %	7.6	6.5		6.1	6.6	
Adjusted operating result, EUR million	1.5	1.1	32.2	4.7	4.4	7.7
Adjusted operating result, % of net sales	9.1	6.5		7.4	6.6	
Personnel at the end of period	353	351	0.7	353	351	0.7

October–December 2016

Order intake increased from the previous year.

Net sales declined by 6.5 per cent to EUR 16.1 (17.2) million.

The adjusted operating result increased to EUR 1.5. (1.1) million mainly due to good performance in the energy sector in Central and Western Europe. The adjusted items include restructuring expenses in the North America. The operating result increased to EUR 1.2 (1.1) million.

January–December 2016

Order stock decreased to EUR 14.3 (16.2) million.

Net sales remained stable at EUR 64.1 (66.2) million.

The adjusted operating result was EUR 4.7 (4.4) million. Restructuring expenses in Asia and North America and expenses related to projects finalised over two years ago are excluded from the adjusted operating result. The operating result decreased to EUR 3.9 (4.4) million.

Unallocated items

The unallocated items consist of Group level activities as well as parent company expenses which are not charged to the business lines. The Group's parent company is responsible, among other things, for developing the Group's strategy and for supervising its implementation, financing, realising synergistic benefits and general co-ordination of the Group's operations. The parent company charges intra-group royalties and service fees.

During the period, unallocated items decreased the operating result by EUR -11.5 (-8.9) million. The figure includes restructuring expenses related to changes in Group Executive Committee and streamlining of support functions totalling EUR 1.3 million. The comparable figure in 2015 includes costs associated to the CEO succession totalling EUR 1.3 million.

Governance

Annual General Meeting 2016

The Annual General Meeting ("AGM") of Pöyry PLC was held on 10 March 2016. The AGM adopted Pöyry PLC's annual accounts and granted the members of the Board of Directors and the President and CEO of the company discharge from liability for the financial period 1 January to 31 December 2015.

The AGM decided that no dividend be distributed for the financial year 2015.

The AGM decided that the Board of Directors consists of six (6) ordinary members. The AGM elected the following members to the Board of Directors: Pekka Ala-Pietilä, Helene Biström, Henrik Ehrnrooth, Alexis Fries, Michael Rosenlew and Teuvo Salminen.

The AGM decided that the annual fees of the members of the Board of Directors be EUR 45,000 for a member, EUR 55,000 for the Vice Chairman and EUR 65,000 for the Chairman of the Board, and the annual fee of the members of the committees of the Board of Directors be EUR 15,000. In addition, the AGM authorised the Board of Directors to decide an additional fee of not more than EUR 15,000 per annum for each of the foreign residents of the Board of Directors and an additional fee of not more than EUR 5,000 per annum for each of the foreign residents of the committees of the Board of Directors. The authorisation shall be in force until the next AGM.

At its assembly meeting immediately following the AGM, the Board of Directors elected Henrik Ehrnrooth as Chairman and Teuvo Salminen as Vice Chairman. Teuvo Salminen (Chairman), Helene Biström and Alexis Fries were elected as members of the Audit Committee. Michael Rosenlew (Chairman), Pekka Ala-Pietilä and Henrik Ehrnrooth were elected as members of the Nomination and Compensation Committee. In accordance with the authorisation by the AGM the Board decided to pay an additional fee of EUR 15,000 per annum to the foreign residents of the Board of Directors and an additional fee of EUR 5,000 per annum to the foreign residents of the committees of the Board of Directors.

PricewaterhouseCoopers Oy continues as Pöyry PLC's auditors based on the resolution made in the AGM on 8 March 2012. PricewaterhouseCoopers Oy has appointed Merja Lindh, Authorised Public Accountant, as the auditor in charge.

The decisions made by the AGM of Pöyry PLC on 10 March 2016 are available in full on the company's website at www.poyry.com.

Authorisations of the Board of Directors

In the AGM on 10 March 2016, The Board of Directors was authorised to decide on the issuance of new shares and special rights entitling to shares, as well as to convey the company's own shares held by the company in one or more tranches. The share issue can be carried out as a share issue against payment or without consideration on terms to be determined by the Board of Directors and in relation to a share issue against payment at a price to be determined by the Board of Directors. A maximum of 11,800,000 new shares can be issued. A maximum of 5,900,000 own shares held by the company can be conveyed. The authorisation comprises a right to deviate from the shareholders' pre-emptive subscription right, as well as a right for the Board of Directors to resolve on all other terms and conditions regarding the issuance or conveyance of shares and special rights entitling to shares. Furthermore, the authorisation includes the right to decide on a share issue without consideration to the Company itself so that the amount of own shares held by the Company after the share issue is a maximum of one tenth (1/10) of all shares in the Company. The authorisation shall be in force for 18 months from the decision of the AGM. The authorisation granted by the previous AGM regarding issuing of shares expired simultaneously.

The decisions made by the AGM of Pöyry PLC on 10 March 2016 relating to the authorisations of the Board of Directors are available in full on the company's website at www.poyry.com.

Changes in Pöyry Group's management in 2016

As of 1 January 2016 Martin à Porta took up the position as the new President and CEO of Pöyry and Erik Olsson took up the position as the President of the Management Consulting Business Group and member of the Group Executive Committee.

On 17 August 2016 Anja McAlister was appointed Head of Transformation and Strategy and Richard Pinnock was appointed Executive Vice President of the merging Energy Business Group and Global Sales and Project Management. Juuso Pajunen was appointed Executive Vice President and Chief Financial Officer and is in this position a member of the Group Executive Committee. Jutta Karlsson was appointed Executive Vice President and Group General Counsel and is in this position a member of the senior management team.

Marcelo Cordaro, President of Regional Operations Latin America and Vice Chairman Regional Operations, is no longer a member of the Group Executive Committee and remains a member of the senior management team. The previous members in the Group Executive Committee; Jukka Pahta, Executive Vice President, Chief Financial Officer, Jaana Rinne, Senior Vice President, Human Resources and Anne Viitala, Executive Vice President and Group General Counsel left Pöyry Group after an individually agreed period.

On 9 December 2016, Pöyry PLC announced that it had recuded its Group Executive Committee to 5 members. Markku Oksanen was appointed as President, Regional Operations Northern Europe and is in this position a member of the senior management team. Martin à Porta, President and CEO, acts as President of Pöyry's Management Consulting Business Group.

The previous members in the Group Executive Committee; Pasi Tolppanen, Executive Vice President, Regional Operations Northern Europe and Managing Director, Pöyry Finland Oy, and Erik Olsson, President of Pöyry's Management Consulting Business Group left Pöyry Group after an individually agreed period.

The Group Executive Committee consisted of five (5) members at the end of 2016:

- **Martin à Porta**, President and CEO, Chairman Regional Operations (acting), President Management Consulting Business Group (acting)
- **Anja McAlister**, Executive Vice President, Head of Transformation and Strategy
- **Richard Pinnock**, Executive Vice President, President Energy Business Group and Global Sales and Project Management
- **Nicholas Oksanen**, Executive Vice President, President Industry Business Group
- **Juuso Pajunen**, Executive Vice President and Chief Financial Officer

Shares

The share capital of Pöyry PLC at 31 December 2016 totalled EUR 14,588,478 and the total number of shares including treasury shares was 59,759,610.

On 31 December 2016, Pöyry PLC held a total of 419,055 own shares, which corresponds to 0.7 per cent of the total number of shares.

The closing price of Pöyry's shares on 31 December 2016 was EUR 3.32 (3.78). The volume weighted average share price during the reporting period was EUR 3.23 (3.29), the highest quotation being EUR 3.80 (4.16) and the lowest EUR 2.80 (2.70). The share price decreased by 12.3 per cent since the end of 2015. During the reporting period, approximately 4.4 million Pöyry shares were traded at Nasdaq Helsinki, corresponding to a turnover of approximately EUR 14.3 million. The average daily trading volume was 17,456 shares, or approximately EUR 0.1 million.

On 31 December 2016, the total market value of Pöyry's shares was EUR 196.8 (223.9) million excluding the treasury shares held by the company and EUR 198.2 (225.9) million including the treasury shares.

Ownership structure

The number of registered shareholders was 5,362 at the end of December 2016 compared to 5,819 shareholders at the end of 2015.

Corbis S.A. remained the largest shareholder with 34.20 per cent ownership of the total shares. The Chairman of the Board of Directors of Pöyry, Henrik Ehrnrooth, together with his brothers Georg Ehrnrooth and Carl-Gustaf Ehrnrooth, indirectly hold a controlling interest in Corbis S.A.

At the end of the reporting period, a total of 13.91 per cent of the shares were owned by nominee-registered shareholders. Total ownership outside Finland, including Corbis, together with nominee-registered shareholders represented 49.07 per cent of the total shares.

Financial outlook for 2017

The Group's adjusted operating result is estimated to improve.

Financial calendar

- Financial statements 2016: Thursday 16 February 2017
- Annual General Meeting 2017: Thursday 9 March 2017

- Half year financial report January-June 2017: Friday 4 August 2017

Board of Directors' proposal for disposal of distributable funds

The Group's parent company Pöyry PLC's net result for 2016 amounted to EUR 4,383,237.51 and retained earnings were EUR 25,840,897.23. The total distributable earnings were EUR 30,224,134.74. The Board of Directors of Pöyry PLC will propose to the Annual General Meeting on 9 March 2017 that no dividend will be paid for the year 2016.

The Auditor's report is dated 7 February 2017.

Vantaa, 7 February 2017

Pöyry PLC
Board of Directors

Basis of preparation and accounting policies

This financial statement release has been prepared in accordance with IAS 34 following the same accounting principles as in the annual financial statements for 2015.

All figures in the accounts have been rounded and consequently, the totals of individual figures can deviate from the presented total figure.

The annual figures in this financial statement release are audited.

Statement of comprehensive income

EUR million	10-12/ 2016	10-12/ 2015	1-12/ 2016	1-12/ 2015
Net sales	130.5	144.5	529.6	575.3
Other operating income	0.1	0.3	1.3	1.4
Materials and supplies	0.3	-0.9	-1.1	-14.8
External charges, subconsulting	-13.0	-13.8	-45.5	-48.2
Personnel expenses	-82.6	-88.6	-351.1	-366.6
Depreciation and impairment	-1.1	-1.0	-4.6	-4.2
Other operating expenses	-37.0	-40.3	-136.6	-139.0
Operating expenses total	-133.4	-144.6	-538.9	-572.7
Operating result	-2.9	0.1	-8.1	4.0
Proportion of net sales, %	-2.2	0.1	-1.5	0.7
Financial income	0.3	0.4	1.3	7.3
Financial expenses	-1.3	-1.4	-4.5	-5.1
Exchange rate differences	-0.1	-0.1	0.2	-0.7
Net financial items	-1.2	-1.1	-3.1	1.4
Share of associated companies' and joint ventures' results	0.1	0.1	0.5	0.5
Result before taxes	-4.0	-0.9	-10.6	6.0
Proportion of net sales, %	-3.1	-0.6	-2.0	1.0
Income taxes	-1.3	0.9	-2.2	0.1
Net result for the period	-5.3	0.0	-12.8	6.0
Other comprehensive income				
Items that will not be reclassified to profit or loss				
Remeasurements of net defined benefit pension obligation	7.0	3.5	0.5	-10.4
Income tax relating to these items	-1.5	0.3	-0.1	3.2
Items that may be reclassified to profit or loss				
Translation differences	2.7	1.3	3.2	-1.0
Total comprehensive income for the period	2.9	5.1	-9.1	-2.1
Net result attributable to:				
Owners of the parent company	-5.0	0.0	-12.5	5.5
Non-controlling interest	-0.3	0.0	-0.3	0.5
Total comprehensive income attributable to:				
Owners of the parent company	3.1	5.1	-8.8	-2.6
Non-controlling interest	-0.2	0.0	-0.3	0.5
Earnings/share, EUR	-0.09	0.00	-0.24	0.09
Corrected with dilution effect	-0.09	0.00	-0.24	0.09

Statement of financial position

Assets, EUR million	31 Dec 2016	31 Dec 2015
Non-current assets		
Goodwill	122.4	121.4
Intangible assets	7.2	5.3
Tangible assets	7.5	8.7
Shares in associated companies and joint ventures	2.1	1.8
Other non-current investments	1.0	1.0
Deferred tax assets	34.1	31.3
Pension receivables	0.1	0.1
Other	4.5	5.2
	178.7	174.7
Current assets		
Work in progress	58.9	74.6
Accounts receivable	105.8	104.1
Other receivables	11.7	10.7
Prepaid expenses and accrued income	12.8	11.3
Current tax receivables	4.5	3.9
Cash and cash equivalents	49.3	70.6
	243.0	275.2
Total assets	421.8	449.9
Equity and liabilities, EUR million	31 Dec 2016	31 Dec 2015
Equity		
Equity attributable to the owners of the parent company		
Share capital	14.6	14.6
Invested free equity reserve	60.1	60.1
Hybrid bond	30.0	30.0
Translation differences	-10.5	-13.7
Retained earnings	22.7	36.7
	116.9	127.6
Non-controlling interest	1.4	1.7
Total equity	118.3	129.3
Non-current liabilities		
Interest bearing non-current liabilities	-	29.0
Pension obligations	45.0	46.8
Deferred tax liabilities	0.2	0.2
Other non-current liabilities	0.1	0.0
	45.2	76.0
Current liabilities		
Amortisations of interest bearing non-current liabilities	2.0	8.0
Commercial papers	48.7	38.3
Interest bearing current liabilities	30.5	0.0
Provisions	12.7	12.2
Project advances	58.2	70.9
Accounts payable	20.5	21.0
Other current liabilities	22.7	23.6
Current tax payables	6.5	6.0
Accrued expenses and deferred income	56.4	64.6
	258.3	244.7
Total equity and liabilities	421.8	449.9

Statement of cash flows

EUR million	10-12/ 2016	10-12/ 2015	1-12/ 2016	1-12/ 2015
Operating activities				
Net result for the period	-5.3	0.0	-12.8	6.0
Adjustments:				
Share-based expenses	-	0.5	-	0.5
Depreciation and impairment	1.1	1.0	4.6	4.2
Impairment losses from accounts receivable and work in progress	3.2	0.2	6.0	-0.9
Gains (-) / losses (+) on sales of shares and fixed assets	0.0	0.0	0.0	-0.2
Financial income and expenses	1.2	1.1	3.1	-1.4
Income taxes	1.3	-0.9	2.2	-0.1
Changes in working capital:				
Change in work in progress	10.7	15.6	17.3	1.9
Change in accounts receivable	-0.4	-2.3	-4.7	12.0
Change in project advances received	5.9	-5.6	-13.5	-13.4
Change in accounts payable	5.0	7.9	-0.7	0.2
Change in other receivables and payables	-4.7	-1.3	-15.5	-5.1
Paid income taxes	-0.7	0.5	-3.6	-3.3
Net cash flow from operating activities	17.3	16.7	-17.7	0.3
Investing activities				
Proceeds from sale of subsidiaries, net of cash disposed	-	-	-	2.3
Investments in fixed assets	-1.1	-2.3	-5.1	-6.9
Sale of shares in associated companies and joint ventures	-	-	-	10.3
Sale of other fixed assets	0.0	0.0	0.2	0.2
Received dividends	0.1	-	0.6	1.5
Net cash flow from investing activities	-1.0	-2.2	-4.3	7.4
Net cash before financing	16.4	14.5	-22.0	7.6
Financing activities				
New loans	30.0	-	30.0	-
Repayments of loans	-31.0	-18.8	-35.0	-22.8
Change in current financing	2.4	4.5	10.8	7.0
Hybrid bond	-	30.0	-	30.0
Hybrid bond interest and expenses	-2.3	-0.4	-2.3	-0.4
Received financial income	0.2	1.8	0.9	2.7
Paid financial expenses	-1.1	-0.7	-5.2	-5.1
Paid dividends	-	-	-0.1	0.0
Net cash flow from financing activities	-1.8	16.3	-0.8	11.3
Change in cash and cash equivalents and in other liquid assets	14.5	30.8	-22.8	19.0
Cash and cash equivalents and other liquid assets at the beginning of the period	33.9	38.9	70.6	50.3
Effect of changes in exchange rates	0.9	0.9	1.4	1.3
Cash and cash equivalents and other liquid assets at the end of the period	49.3	70.6	49.3	70.6
Cash and cash equivalents	49.3	70.6	49.3	70.6
Cash and cash equivalents and other liquid assets	49.3	70.6	49.3	70.6

Statement of changes in equity

EUR million	Equity attributable to the owners of the parent company							Non-controlling interest	Total equity
	Share capital	Legal reserve	Invested free equity reserve	Hybrid bond	Translation differences	Retained earnings			
1-12/2016									
Equity 1 January 2016	14.6	-	60.1	30.0	-13.7	36.7	1.7	129.3	
Net result for the period						-12.5	-0.3	-12.8	
Other comprehensive income for the period					3.2	0.4	-0.1	3.6	
Total comprehensive income for the period					3.2	-12.1	-0.3	-9.1	
Hybrid bond interest						-1.8		-1.8	
Dividend distribution						0.0	0.0	-0.1	
Share-based payments						0.0		0.0	
Total contributions by and distributions to owners of the parent, recognised directly into equity						-1.9	0.0	-1.9	
Equity 31 December 2016	14.6	-	60.1	30.0	-10.5	22.7	1.4	118.3	
1-12/2015									
Equity 1 January 2015	14.6	3.6	60.1	-	-12.5	34.4	1.6	101.8	
Reclassification of legal reserve		-3.6				3.6			
Adjusted equity 1 January 2015	14.6	-	60.1	-	-12.5	38.0	1.6	101.8	
Net result for the period						5.5	0.5	6.0	
Other comprehensive income for the period					-1.0	-7.2	0.0	-8.1	
Total comprehensive income for the period					-1.0	-1.6	0.5	-2.1	
Hybrid bond				30.0				30.0	
Hybrid bond expenses						-0.3		-0.3	
Dividend distribution							0.0	0.0	
Disposals of subsidiaries					-0.2	0.2	-0.5	-0.5	
Share-based payments						0.4		0.4	
Total contributions by and distributions to owners of the parent, recognised directly into equity				30.0	-0.2	0.3	-0.5	29.6	
Equity 31 December 2015	14.6	-	60.1	30.0	-13.7	36.7	1.7	129.3	

Key figures

	10-12/ 2016	10-12/ 2015	1-12/ 2016	1-12/ 2015
Earnings/share, EUR	-0.09	0.00	-0.24	0.09
Corrected with dilution effect	-0.09	0.00	-0.24	0.09
Earnings/share, adjusted, EUR	0.03	0.04	-0.01	0.18
Shareholders' equity/share, EUR			1.96	2.14
Return on investment, %			-3.2	6.1
Return on equity, %			-10.5	5.9
Equity ratio, %			32.5	34.1
Net debt/equity ratio (gearing), %			27.0	3.6
Net debt, EUR million			32.0	4.7
Consulting and engineering, EUR million			439.0	458.2
EPC, EUR million			3.6	7.3
Order stock total, EUR million			442.5	465.5
Capital expenditure, operating, EUR million	1.1	2.3	5.1	6.9
Personnel in group companies on average			4,839	5,029
Personnel in group companies at end of period			4,574	4,952

Calculation of key figures

Return on investment, ROI %

result before taxes + interest and other financial expenses
 balance sheet total - non-interest bearing liabilities (quarterly average) x 100

Return on equity, ROE %

net result
 equity (quarterly average) x 100

Equity ratio %

equity
 balance sheet total - advance payments received x 100

Net debt/equity ratio, gearing %

interest-bearing liabilities - cash and cash equivalents
 equity x 100

Earnings/share, EPS

net result attributable to the owners of the parent company - accrual basis interest of hybrid bonds adjusted with tax effect
 issue-adjusted average number of shares for the fiscal year

Earnings/share, adjusted

net result attributable to the owners of the parent company - accrual basis interest of hybrid bonds adjusted with tax effect + adjustment items used in calculating the adjusted operating result
 issue-adjusted average number of shares for the fiscal year, corrected with dilution effect

Equity attributable to the equity holders of the parent company / share

equity attributable to the equity holders of the parent company
 issue-adjusted number of shares at the end of the fiscal year

Contingent liabilities

EUR million	31 Dec 2016	31 Dec 2015
Other own obligations		
Other obligations	0.3	0.2
Accrued interest on hybrid bond	0.2	0.2
Project and other guarantees	39.4	48.5
Total	39.9	48.9
For others		
Pledged assets	0.0	0.0
Other obligations	0.0	0.1
Total	0.1	0.2
Rent and lease obligations	121.3	125.3

Project and other guarantees

Project guarantees are normal undertakings related to project business, for example bid bonds or performance guarantees.

Rent and lease obligations

In 2013 Pöyry PLC sold its Vantaa office real estate in Finland. In the transaction Pöyry PLC signed a long-term lease agreement of 15 years for the property. The rent of the lease-agreement is market-based. Pöyry PLC is entitled to extend the term of the lease by a maximum of 15 years. The lease agreement of Vantaa office real estate is the largest lease agreement of the group and comprises most of the group's rental and lease obligations.

Claims and litigation

Given the nature of Pöyry's operations, claims are made against Group companies from time to time based on various grounds, which sometimes result in litigation or arbitration. Occasionally also Pöyry needs to initiate legal proceedings in order to collect receivables.

Litigations and arbitrations of material value

Sino-Forest Corporation related litigations

In 2011 three competing class proceedings of material value were commenced in Ontario, Canada against Pöyry's subsidiary companies along with other defendants concerning matters relating to Sino-Forest Corporation ("SFC"). Only one of these competing class proceedings was allowed to proceed by the Ontario court (the "Ontario Proceeding"), the others were stayed. The Ontario Proceeding only named one Pöyry subsidiary company as a defendant. A parallel proceeding was commenced in Quebec, Canada involving the same Pöyry subsidiary company (together with the Ontario Proceeding, the "Canadian SFC Litigation").

During the first reporting period of 2012, the Pöyry subsidiary company named as a defendant in the Ontario Proceeding concluded a settlement agreement with the plaintiffs concerning the Canadian SFC Litigation (the "Settlement Agreement"), which was subsequently approved by the Ontario and Quebec courts in the third and fourth reporting periods of 2012, respectively.

In the fourth reporting period of 2012, the Pöyry subsidiary company named as a defendant in the Ontario Proceeding was also added as a defendant to an existing class action previously commenced against SFC and others in the State of New York of the USA (the "US SFC Litigation"). The allegations pleaded are similar to those in the Canadian SFC Litigation. There have been no material developments in the US SFC Litigation since the above-referenced addition of the Pöyry subsidiary company as a defendant.

A 'Litigation Trust' was created by way of the SFC insolvency proceedings in December 2012 to pursue certain claims that SFC and/or its noteholders had at that time. Commencing in the last reporting period of 2013, proceedings in various jurisdictions were issued by the Litigation Trust against, inter alia, certain of Pöyry's subsidiary companies that had provided consulting services to SFC. While Pöyry's legal advisors in those jurisdictions are of the view that these proceedings are without merit, it is premature to assess the outcome of these proceedings.

Rigesa arbitration

In 2013 Pöyry Tecnologia Ltda. and Pöyry Soluções em Projectos Ltda., subsidiary companies of Pöyry, commenced arbitration proceedings against Rigesa Celulose, Papel e Embalagens Ltda. ("Rigesa") in Brazil regarding the payment of certain change orders and other claims in relation to project deliveries of the said subsidiary companies to Rigesa. Rigesa has since commenced counter proceedings against the said Pöyry subsidiary companies in relation to the same project. The two arbitration proceedings have been combined into one proceeding (together the "Rigesa arbitration"). While Pöyry is convinced on the justification for its claims against Rigesa and does not see merit in Rigesa's counterclaims, it is premature to assess the outcome of the Rigesa arbitration.

Metro Lima Line No 1 – Contraloria litigations

The Office of the Comptroller General of the Republic of Peru (“Contraloria”) has commenced several proceedings, together with a material value, against the Consortium CESEL-PÖYRY (“Consortium”) and some of the employees of the participating companies concerning certain aspects of the site supervision services provided by the Consortium to its public sector client, Autonomous Authority of the Electric Mass Transportation System of Lima – Callao (“AATE”). Pöyry Switzerland Ltd. is a party to the Consortium. The services of the Consortium ended in 2013 and have been approved by the client AATE. While Pöyry’s legal advisors in Peru are of the view that these proceedings are without merit, it is premature to assess the outcome of these proceedings.

Apart from the above referred legal proceedings, the risk related to the individual claims and litigations where Group companies are involved is, on balance, not considered material on the Group level, taking into consideration the value and basis of these claims and litigations, the contractual terms and conditions and expert opinions applicable to these claims and litigations, the extent of Pöyry’s business operations and insurance cover of the Group companies. There are, however, always uncertainties related to the outcome of litigation and arbitration proceedings.

Labour legislation in one of the Pöyry’s country operations

There are some uncertainties relating to the interpretation of labour legislation in one of the countries where Pöyry operates. Unexpected negative interpretations by authorities and court decisions could have a harmful impact on the local subsidiary companies’ business, financial position and results. While Pöyry’s labour law advisors in the country in question support Pöyry’s views on the interpretation matter, it is not possible to assess at this time further risk associated with this.

Derivative instruments

EUR million	31 Dec 2016	31 Dec 2015
Foreign exchange forward contracts		
Nominal value	48.0	65.3
Fair value, gains	0.5	0.6
Fair value, losses	-0.4	-0.9
Fair value, net	0.1	-0.2
Fair value hedge accounting		
Nominal value	0.2	28.2
Fair value, gains	0.0	0.4
Fair value, losses	0.0	-1.3
Fair value, net	0.0	-0.9
Foreign exchange option contracts		
Purchased, nominal value	9.7	6.9
Purchased, gains	0.0	0.0
Purchased, losses	-0.1	-0.1
Purchased, net	-0.1	-0.1
Sold, nominal value	10.2	8.9
Sold, gains	0.1	0.0
Sold, losses	0.0	0.0
Sold, net	0.0	0.0
Foreign exchange options, net	0.0	-0.1
Interest rate swaps		
Nominal value	15.0	15.0
Fair value, losses	0.0	-0.1
Fair value, net	0.0	-0.1

The Group hedges the project cash flows denominated in foreign currency by using foreign exchange derivative contracts. Exchange rate gains or losses arisen from these derivative contracts are recorded in sales and project expenses.

The fair value of the foreign exchange derivative contracts is specified by closing date fair values for the corresponding maturities of the agreements. Derivatives in hedge accounting are effective. The fair values of the interest rate swaps have been specified by the present values of the future cash flows which are based on the closing date's interest rates and other information, excluding the accrued interest and exchange rate difference. The fair values represent the prices which the Group should pay or receive if it terminated the derivative agreement, and the fair values are based on banks' confirmations as well as reports produced by the treasury management system. Derivative instruments have not been set off in the financial statements but all belong to master netting agreements agreed with external counterparties.

Fair value hierarchy for financial assets and liabilities recognised at fair value

EUR million	31 Dec 2016	Level 1	Level 2	Level 3
Financial assets at fair value				
Derivatives under fair value hedge accounting	0.0		0.0	
Derivatives outside of hedge accounting	0.6		0.6	
Total financial assets at fair value	0.6	-	0.6	-
Financial liabilities at fair value				
Derivatives under fair value hedge accounting	0.0		0.0	
Derivatives outside of hedge accounting	0.5		0.5	
Total financial liabilities at fair value	0.5	-	0.5	-
EUR million				
	31 Dec 2015	Level 1	Level 2	Level 3
Financial assets at fair value				
Derivatives under fair value hedge accounting	0.4		0.4	
Derivatives outside of hedge accounting	0.7		0.7	
Total financial assets at fair value	1.1	-	1.1	-
Financial liabilities at fair value				
Derivatives under fair value hedge accounting	1.3		1.3	
Derivatives outside of hedge accounting	1.1		1.1	
Total financial liabilities at fair value	2.4	-	2.4	-

Level 1 fair values are measured using quoted prices in active markets at the balance sheet date for identical assets or liabilities. A market is regarded as active if quoted prices are easily and regularly available from e.g. an exchange, dealer, broker, industry group or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. Instruments in Level 1 consist mainly of DAX, FTSE and Dow Jones equity investments classified as trading securities or available for sale.

Level 2 fair values of financial instruments that are not traded in an active market (for example OTC-derivatives) are determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. The following techniques can be used to value financial instruments:

- Quoted market prices or dealer quotes for similar instruments
- Interest rate swaps: the present value of the estimated future cash flows based on observable yield curves
- Foreign exchange forward contracts: discounting back to present value based on forward rates at the balance sheet date
- Other financial instruments: for example discounted cash flow analysis

Level 3 fair values are measured using valuation techniques based on unquoted parameter inputs.

During the reporting period there were no transfers between levels 1, 2 and 3.

Financial assets and liabilities

EUR million	31 Dec 2016	31 Dec 2015
Available-for-sale assets, shares	0.6	0.6
Loans and other receivables		
Non-current accounts receivable	1.8	2.9
Other non-current receivables	2.3	1.9
Current accounts receivable	105.8	104.1
Non-current loans receivable	0.4	0.4
Current loans receivable	0.0	0.0
Cash and cash equivalents ¹⁾	49.3	70.6
Derivatives under fair value hedge accounting	0.0	0.4
Derivatives outside of hedge accounting	0.6	0.7
Total financial assets	160.8	181.5
Liabilities at amortised cost		
Interest bearing liabilities	81.2	75.3
Accounts payable	20.5	21.0
Derivatives under fair value hedge accounting	0.0	1.3
Derivatives outside of hedge accounting	0.5	1.1
Total financial liabilities	102.3	98.7

The fair value of the financial assets and liabilities measured at amortised cost equals their carrying amount, as the impact of discounting is not significant. The fair values are within level 2 of the fair value hierarchy. Fair value calculation rules of the derivatives are presented in note Derivative Instruments.

¹⁾ Cash and cash equivalents include current account balances which belong to a multi-currency notional cash pool operated by Pöyry PLC. For reporting purposes the account balances of this cash pool can be offset if the conditions of "IAS 32 Financial Instruments: Presentation" are met. The Group met these conditions and at 31 December 2016 EUR 27.0 (27.0) million of the cash balances and equivalent amount of the overdraft balances were offset.

Related party transactions

To the related parties of Pöyry Group belong subsidiaries, associated companies, joint ventures, the Board of Directors, the President and CEO and the members of the Group Executive Committee and their family members. Furthermore Corbis S.A. belongs to the related parties.

Employee benefits to the Board of Directors, the President and CEO and the members of the Group Executive Committee

Salaries, bonuses and other short-term employee benefits to the Board of Directors, the President and CEO and the members of the Group Executive Committee in 2016 were EUR 5.5 million (EUR 6.3 million in 2015).

Shareholdings

The members of the Board of Directors, the President and CEO and the members of the Group Executive Committee owned on 31 December 2016 a total of 500,965 shares (on 31 December 2015 a total of 384,269 shares).

Performance share plan 2014-2016

Pöyry has share-based incentive plan for the Pöyry Group key personnel, which was approved by the Board of Directors of Pöyry PLC on 4 February 2014. The incentive plan is directed to approximately 35 persons and it consists of three discretionary periods, calendar years 2014, 2015 and 2016. The Board of Directors will decide on the performance criteria and the target reward in number of shares at the beginning of each discretionary period. The performance criteria and target reward size for the discretionary period 2016 were approved by the Board of Directors on 29 February 2016. More information can be found from the related Company Announcement published on 29 February 2016. More information on the performance share plans is also available on the company's website at www.poyry.com.

Own shares

Pöyry PLC holds on 31 December 2016 a total of 419,055 own shares (31 December 2015 519,055) corresponding to 0.7 per cent of the total number of shares.

Transactions with associated companies

The transactions are determined on an arm's length basis. They are not material to the Group.

Changes in intangible and tangible assets

EUR million	1-12/ 2016	1-12/ 2015
Intangible assets		
Book value at the beginning of the period	5.3	2.2
Capital expenditure	3.5	4.2
Decrease	0.0	-0.2
Depreciation	-1.7	-0.9
Exchange differences	0.0	0.0
Book value at the end of the period	7.2	5.3
Tangible assets		
Book value at the beginning of the period	8.7	10.4
Capital expenditure	1.7	3.1
Decrease	-0.3	-1.3
Depreciation	-2.8	-3.3
Exchange differences	0.2	-0.2
Book value at the end of the period	7.5	8.7

Changes in goodwill

EUR million	1-12/ 2016	1-12/ 2015
Book value at the beginning of the period	121.4	119.2
Exchange differences	1.0	2.2
Book value at the end of the period	122.4	121.4

Operating segments

EUR million	10-12/ 2016	10-12/ 2015	1-12/ 2016	1-12/ 2015
Net sales				
Energy	33.4	37.3	130.2	150.5
Industry	11.8	15.6	50.0	53.7
Regional Operations	69.2	74.7	285.7	305.5
Management Consulting	16.1	17.2	64.1	66.2
Unallocated	-0.1	-0.4	-0.5	-0.6
Total	130.5	144.5	529.6	575.3
Operating result				
Energy	2.8	3.0	4.6	5.9
Industry	0.7	1.7	4.6	4.9
Regional Operations	-4.8	-0.3	-9.8	-2.3
Management Consulting	1.2	1.1	3.9	4.4
Unallocated	-2.9	-5.4	-11.5	-8.9
Total	-2.9	0.1	-8.1	4.0
Net financial items	-1.2	-1.1	-3.1	1.4
Share of associated companies' and joint ventures' results	0.1	0.1	0.5	0.5
Result before taxes	-4.0	-0.9	-10.6	6.0
Income taxes	-1.3	0.9	-2.2	0.1
Net result for the period	-5.3	0.0	-12.8	6.0
Attributable to:				
Equity holders of the parent company	-5.0	0.0	-12.5	5.5
Non-controlling interest	-0.3	0.0	-0.3	0.5

EUR million	10-12/ 2016	10-12/ 2015	1-12/ 2016	1-12/ 2015
Operating margin, %				
Energy	8.4	7.9	3.6	3.9
Industry	5.9	10.6	9.3	9.1
Regional Operations	-6.9	-0.3	-3.4	-0.7
Management Consulting	7.6	6.5	6.1	6.6
Group	-2.2	0.1	-1.5	0.7
Adjusted operating result				
Energy	2.9	3.0	5.2	6.1
Industry	0.7	1.7	4.4	4.9
Regional Operations	1.6	1.9	1.4	1.8
Management Consulting	1.5	1.1	4.7	4.4
Unallocated	-2.3	-4.9	-9.9	-7.8
Total	4.3	2.7	5.8	9.4
Adjusted operating margin, %				
Energy	8.7	7.9	4.0	4.0
Industry	5.9	10.6	8.8	9.1
Regional Operations	2.2	2.5	0.5	0.6
Management Consulting	9.1	6.5	7.4	6.6
Group	3.3	1.9	1.1	1.6
Order stock				
Energy			152.5	175.1
Industry			37.1	37.2
Regional Operations			238.7	236.9
Management Consulting			14.3	16.2
Unallocated			0.0	0.0
Total			442.5	465.5
Consulting and engineering			439.0	458.2
EPC			3.6	7.3
Total			442.5	465.5
Net sales by area				
The Nordic countries	47.3	51.7	188.8	191.5
Other Europe	48.7	57.8	191.3	210.6
Asia	18.2	16.4	79.1	90.8
North America	5.6	5.8	22.7	24.2
South America	9.9	11.7	43.9	53.2
Other	0.8	1.1	3.9	5.0
Total	130.5	144.5	529.6	575.3
Personnel at the end of the period				
Energy			1,079	1,151
Industry			452	470
Regional Operations			2,541	2,816
Management Consulting			353	351
Unallocated			150	164
Total			4,574	4,952

Operating segments by quarter

EUR million	1-3/ 2015	4-6/ 2015	7-9/ 2015	10-12/ 2015	1-3/ 2016	4-6/ 2016	7-9/ 2016	10-12/ 2016
Net sales								
Energy	35.1	38.5	39.5	37.3	34.1	31.9	30.7	33.4
Industry	11.7	14.1	12.3	15.6	14.0	12.8	11.3	11.8
Regional Operations	82.3	80.3	68.2	74.7	71.9	75.4	69.1	69.2
Management Consulting	17.3	17.9	13.7	17.2	16.0	15.9	16.2	16.1
Unallocated	0.3	0.0	-0.5	-0.4	-0.1	-0.1	-0.1	-0.1
Total	146.7	150.9	133.2	144.5	136.0	135.9	127.2	130.5
Operating result								
Energy	1.4	0.4	1.1	3.0	0.3	0.4	1.1	2.8
Industry	1.0	1.1	1.1	1.7	1.8	1.1	1.0	0.7
Regional Operations	0.8	-3.2	0.4	-0.3	-2.1	-1.1	-1.9	-4.8
Management Consulting	1.5	1.5	0.2	1.1	1.2	0.6	0.9	1.2
Unallocated	-2.1	0.3	-1.7	-5.4	-3.8	-2.6	-2.2	-2.9
Total	2.7	0.2	1.1	0.1	-2.6	-1.7	-1.0	-2.9
Net financial items	-3.5	-0.4	6.5	-1.1	-0.5	-0.3	-1.0	-1.2
Share of associated companies' and joint ventures' results	0.1	0.2	0.1	0.1	0.1	0.2	0.2	0.1
Result before taxes	-0.7	-0.1	7.7	-0.9	-3.0	-1.8	-1.8	-4.0
Income taxes	0.4	-1.0	-0.2	0.9	-0.5	-0.3	-0.1	-1.3
Net result for the period	-0.3	-1.2	7.5	0.0	-3.6	-2.1	-1.9	-5.3
Attributable to:								
Equity holders of the parent company	-0.5	-1.3	7.3	0.0	-3.5	-2.0	-2.0	-5.0
Non-controlling interest	0.2	0.2	0.2	0.0	0.0	0.0	0.1	-0.3
Operating margin, %								
Energy	3.9	1.1	2.9	7.9	0.9	1.2	3.7	8.4
Industry	9.0	7.7	9.0	10.6	13.0	8.5	9.0	5.9
Regional Operations	1.0	-4.0	0.5	-0.3	-2.9	-1.5	-2.7	-6.9
Management Consulting	8.9	8.4	1.7	6.5	7.3	3.8	5.8	7.6
Group	1.8	0.1	0.8	0.1	-1.9	-1.2	-0.8	-2.2
Adjusted operating result								
Energy	1.4	0.4	1.3	3.0	0.7	0.2	1.5	2.9
Industry	1.0	1.1	1.1	1.7	1.8	0.8	1.0	0.7
Regional Operations	1.3	-2.0	0.7	1.9	-0.8	-0.3	0.9	1.6
Management Consulting	1.5	1.5	0.2	1.1	1.4	0.8	1.0	1.5
Unallocated	-2.1	0.2	-0.9	-4.9	-3.8	-2.6	-1.2	-2.3
Total	3.1	1.2	2.4	2.7	-0.6	-1.1	3.2	4.3
Adjusted operating margin, %								
Energy	3.9	1.1	3.3	7.9	2.1	0.5	4.7	8.7
Industry	9.0	7.7	9.0	10.6	13.0	6.5	9.0	5.9
Regional Operations	1.5	-2.5	1.0	2.5	-1.1	-0.4	1.3	2.2
Management Consulting	8.9	8.4	1.7	6.5	9.1	5.2	6.1	9.1
Group	2.1	0.8	1.8	1.9	-0.4	-0.8	2.5	3.3
Order stock								
Energy	204.5	193.5	185.0	175.1	166.1	170.3	148.4	152.5
Industry	46.4	48.1	38.6	37.2	32.6	26.3	24.9	37.1
Regional Operations	262.1	243.9	245.2	236.9	247.3	244.7	243.3	238.7
Management Consulting	19.0	16.5	18.9	16.2	18.8	16.3	17.4	14.3
Unallocated	0.0	0.4	0.1	0.0	0.0	0.0	0.0	0.0
Total	532.2	502.4	487.8	465.5	464.8	457.8	434.0	442.5

Adjusted operating result

In order to increase transparency in comparing performance from one period to another Pöyry discloses from 2016 onwards an adjusted operating result. The adjusted items are not related to the business operations of the reporting period and include restructuring and labour claim expenses, gains / losses related to divestments and profits / losses related to projects from the former Urban Business Group or projects which were finalised over two years ago.

Adjusted operating result 10-12/2016

EUR million	Energy	Industry	Regional Operations	Management Consulting	Unallocated	Total
Operating result 10-12/2016	2.8	0.7	-4.8	1.2	-2.9	-2.9
Restructuring and labour claim ¹⁾ expenses	0.1		1.5	0.2	0.3	2.1
Gains / losses related to divestments					0.2	0.2
Profits / losses related to projects from former Urban Business Group			4.1			4.1
Profits / losses related to projects finalised over two years ago			0.7			0.7
Adjusted operating result 10-12/2016	2.9	0.7	1.6	1.5	-2.3	4.3

Adjusted operating result 10-12/2015

EUR million	Energy	Industry	Regional Operations	Management Consulting	Unallocated	Total
Operating result 10-12/2015	3.0	1.7	-0.3	1.1	-5.4	0.1
Restructuring and labour claim ¹⁾ expenses			0.6		0.5	1.1
Profits / losses related to projects from former Urban Business Group			1.2			1.2
Profits / losses related to projects finalised over two years ago			0.3			0.3
Adjusted operating result 10-12/2015	3.0	1.7	1.9	1.1	-4.9	2.7

Adjusted operating result 1-12/2016

EUR million	Energy	Industry	Regional Operations	Management Consulting	Unallocated	Total
Operating result 1-12/2016	4.6	4.6	-9.8	3.9	-11.5	-8.1
Restructuring and labour claim ¹⁾ expenses	0.6		3.6	0.5	1.3	6.0
Gains / losses related to divestments					0.2	0.2
Profits / losses related to projects from former Urban Business Group			7.1			7.1
Profits / losses related to projects finalised over two years ago			0.8	0.3		1.1
Other ²⁾		-0.3	-0.2			-0.5
Adjusted operating result 1-12/2016	5.2	4.4	1.4	4.7	-9.9	5.8

Adjusted operating result 1-12/2015

EUR million	Energy	Industry	Regional Operations	Management Consulting	Unallocated	Total
Operating result 1-12/2015	5.9	4.9	-2.3	4.4	-8.9	4.0
Restructuring and labour claim ¹⁾ expenses	0.2		1.2		1.3	2.7
Gains / losses related to divestments					-0.2	-0.2
Profits / losses related to projects from former Urban Business Group			2.0			2.0
Profits / losses related to projects finalised over two years ago			0.9			0.9
Adjusted operating result 1-12/2015	6.1	4.9	1.8	4.4	-7.8	9.4

¹⁾ Labour claim expenses are expenses related to employment claims customary in one of the Group's country operations and are based on local professional opinions.

²⁾ Profits related to projects on which losses were recorded in 2014 and reported as adjusted items.